Guildhall Gainsborough Lincolnshire DN21 2NA Tel: 01427 676676 Fax: 01427 675170

AGENDA

This meeting will be webcast live and the video archive published on our website

Overview and Scrutiny Committee Tuesday, 18th November, 2025 at 6.30 pm **Council Chamber - The Guildhall**

Members: Councillor Jeanette McGhee (Chairman)

Councillor Roger Patterson (Vice-Chairman)

Councillor Stephen Bunney Councillor David Dobbie Councillor Jacob Flear

Councillor Paul Howitt-Cowan

Councillor Peter Morris Councillor Lynda Mullally Councillor Maureen Palmer Councillor Roger Pilgrim Councillor Mrs Mandy Snee

1. **Apologies for Absence**

2. Minutes of the previous meeting

(PAGES 3 - 10)

Meeting of the Overview and Scrutiny Committee held on Tuesday, 14 October 2025.

Members' Declarations of Interest 3.

Members may make any declarations of interest at this point and may also make them at any point during the meeting.

4. **Matters Arising Schedule**

(PAGES 11 - 12)

Matters arising schedule setting out current position of previously agreed actions as at 10 November 2025.

Agendas, Reports and Minutes will be provided upon request in the following formats:

Large Clear Print: Braille: Audio: Native Language

5. Public Reports

- i) 2026/27 Progress & Delivery Measure Setting Approach (PAGES 13 17)

 Member Engagement
- ii) Managing Battery Energy Storage Systems Planning (PAGES 18 37)
 Matters
- iii) Pride In Place (PAGES 38 45)

6. General Work Items

i) Forward Plan (PAGES 46 - 53)

ii) Committee Workplan (PAGE 54)

7. Exclusion of Public and Press

To resolve that under Section 100 (A)(4) of the Local Government Act 1972, the public and press be excluded from the meeting for the following item of business on the grounds that it involves the likely disclosure of exempt information as defined in paragraph 3 of Part 1 of Schedule 12A of the Act.

8. Exempt Reports

i) Update following Health Provision Motion

Paul Burkinshaw Head of Paid Service The Guildhall Gainsborough

Monday, 10 November 2025

WEST LINDSEY DISTRICT COUNCIL

MINUTES of the Meeting of the Overview and Scrutiny Committee held in the Council Chamber - The Guildhall on 14 October 2025 commencing at 6.30 pm.

Present: Councillor Jeanette McGhee (Chairman)

Councillor Stephen Bunney Councillor Peter Morris Councillor Lynda Mullally Councillor Maureen Palmer Councillor Roger Pilgrim Councillor Mrs Mandy Snee

In Attendance:

Inspector Michael Head Lincolnshire Police

Nova Roberts Director of Change Management, ICT & Regulatory

Services

Andy Gray Housing & Environmental Enforcement Manager

Darren Mellors Performance & Programme Manager

Claire Bailey Senior Change, Projects and Performance Officer

Ele Snow Senior Democratic and Civic Officer

Molly Spencer Democratic & Civic Officer

Apologies: Councillor Jacob Flear

Councillor Roger Patterson (Vice Chairman)

15 MINUTES OF THE PREVIOUS MEETING

On being put to the vote it was

RESOLVED that the Minutes of the Meeting of the Overview and Scrutiny Committee held on Tuesday, 29 July 2025 be confirmed and signed as a correct record.

16 MEMBERS' DECLARATIONS OF INTEREST

There were no declarations of interest made.

17 MATTERS ARISING SCHEDULE

The Democratic and Civic Officer provided an update against the Matters Arising. It was reported that the item relating to the Battery Storage Legislation had been marked as black status, in anticipation of a report being presented at the next meeting in November.

The item concerning Parish Council reserves had received a response from the Section 151 Officer, which had been circulated to Committee Members on 6 October. This item had also

been moved to black status.

In relation to Emergency Plans and the support provided by West Lindsey District Council to Parish Councils, contact had been made with the relevant Officers. A written response was expected prior to the next meeting, and as such, the item remained at green status.

With no further comments or questions, the Matters Arising Schedule was **DULY NOTED**.

18 PRESENTATION ITEM: LINCOLNSHIRE POLICE

The Chairman introduced the item and welcomed Inspector Head from Lincolnshire Police.

Inspector Head presented to the Committee a range of matters relating to neighbourhood policing and operational developments within West Lindsey.

It was noted that Inspector Head had entered his third year in post, having succeeded Inspector Gary Brockie in October 2022. During this period, significant changes had been implemented within the neighbourhood policing model, with further adjustments anticipated due to the financial position of the force.

The Committee was informed that a report issued by His Majesty's Inspectorate of Constabulary and Fire and Rescue Services had identified five key areas of concern. These included the need for the force to attend calls for service in accordance with published target attendance times, to improve the allocation, supervision and investigation of crime in order to ensure that victims received appropriate support, and to ensure that sufficient capacity and capability existed to manage the risks posed by Registered Sex Offenders. Additionally, it had been noted that there was a need to enhance the understanding of demand across the force and to establish adequate strategic planning processes.

The Committee was advised that an evidence-based approach to policing had been adopted to ensure optimal allocation of resources. It was reported that the number of Police Community Support Officers (PCSOs) had been reduced. Although seven PCSOs had been promised for West Lindsey, only four had been received, all of whom had been based in Gainsborough. PCSOs had been allocated to areas identified as experiencing high levels of harm. Collaborative work with partner agencies had been undertaken to address anti-social behaviour, with a focus on problem-solving initiatives.

West Lindsey had been divided into nine separate Beat Codes. Previously, each Beat Code had operated with its own neighbourhood policing team and set of priorities. In order to improve coverage, a transition to a 'Superbeats' model had been initiated. The West Lindsey Response Team had continued to provide coverage across the area.

Under the new model, West Lindsey had been effectively split into two areas, each served by a Neighbourhood Policing Team (NPT). This arrangement had been designed to improve coverage during periods of staff absence due to leave or sickness, and to increase the number of public contact points. It was reported that the NPT had operated with only one Sergeant for approximately 18 months due to long-term sickness. Sergeant Mark Pearson had joined the team at the end of September, thereby strengthening the supervisory structure.

Details were provided regarding the composition of Team One and Team Two, including the breakdown of officers assigned to each.

A breakdown of crime statistics was presented, showing comparative data from September 2025 and September 2024, as well as rolling 12-month periods from October 2024 to September 2025 and October 2023 to September 2024. Volume and percentage changes had been reported for each area, designated NC01 through NC09. The Committee was informed that four response teams were in operation and working from Gainsborough and Market Rasen. Each team comprised one Sergeant and ten Police Constables. These teams were responsible for responding to both 999 and 101 calls.

Two officers had been temporarily assigned to the NPT from August 2025 to form a High Harm Team. Their focus was on high-harm offenders within Gainsborough. Early results had been described as excellent, with several Criminal Behaviour Orders having been applied for. Information was provided regarding Criminal Behaviour Orders, including the conditions imposed on individuals, the potential for custodial sentences in cases of breach, and the typical duration of such orders, which could extend up to two years.

The Committee was advised that partnership working continued to be a key element of the neighbourhood policing strategy. The Housing and Environmental Enforcement Manager at West Lindsey District Council also provided an update on partnership working arrangements. It was reported that operational collaboration remained strong between the Neighbourhood Policing Team, Community Safety, and the Council. A shared county-wide information system was in use to manage and monitor anti-social behaviour, which had enabled effective information sharing across agencies.

Monthly tactical meetings had continued to take place, with representation from relevant departments. West Lindsey District Council's Enterprising Communities Manager was responsible for overseeing all CCTV operations, while the Housing and Environmental Enforcement Manager's team managed operational matters. The scope of these meetings had been extended to include housing associations such as ACIS, P3, and others. It was noted that the frequency of meetings could be increased if required.

Joint working also took place with Licensing, Trading Standards, and enforcement teams, including the execution of warrants on shop premises. Officers had been able to engage directly with the community while exercising their powers.

In relation to youth anti-social behaviour, West Lindsey District Council had taken the lead on initial contact. A three-stage process was in place, and at the second stage, individuals were met by representatives from both The Housing and Environmental Enforcement Manager's team and the Neighbourhood Policing Team, accompanied by their parents. Engagement with local schools was being maintained to assist in identifying individuals involved in incidents where identities could not be confirmed by other means. Hotspot patrolling was carried out, which had increased the visibility of policing teams and PCSOs. It was emphasised that such activity had only been possible due to additional funding. Furthermore, two West Lindsey officers had been working additional hours twice per week to support these efforts.

Inspector Head then responded to a number of questions submitted in advance of the meeting by Members.

In response to a question regarding potential cost-saving measures within the force that would not compromise service delivery, it was stated that the force continually sought to operate more efficiently and innovatively. Reference was made to the causes of concern identified by His Majesty's Inspectorate of Constabulary and Fire and Rescue Services, which included the need to attend calls for service in line with published target attendance times, improve the allocation, supervision and investigation of crimes to ensure victims received appropriate support, ensure sufficient capacity and capability to manage risks posed by Registered Sex Offenders, enhance the understanding of demand, and ensure that adequate strategic plans were in place. The matter of budget management training and accountability had also been raised, and it was confirmed that officers were expected to manage resources responsibly and would be prepared to justify expenditure if required.

A further question had been raised concerning the reassurance of minority groups in light of perceived societal shifts. In response, it was confirmed that the police would continue to operate without fear or favour, maintaining impartiality and fairness in all aspects of policing.

A question had been submitted regarding West Lindsey's position in relation to crime levels, particularly in light of survey data indicating strong public support for increased police funding. It was reported that a number of initiatives had been introduced to address local crime concerns. These included the work of the Community Links Team, which aimed to divert individuals at risk of criminality away from offending behaviour, the establishment of a High Harm Team, the creative use of anti-social behaviour powers, and the development of a Community and Alcohol Partnership. Strong joint working with West Lindsey District Council was also highlighted, alongside targeted operations such as Operation Climb.

Concerns were raised regarding the length of time taken for serious cases to be heard at Crown Court, with reference made to national and local averages. It was acknowledged that court backlogs were a national issue and that the timeframes associated with the Courts and the Crown Prosecution Service were outside the control of the police. Nonetheless, it was recognised that such delays could impact service delivery and public confidence.

Finally, a question had been asked about the impact of recent changes to offender recall procedures and early release schemes, particularly in relation to repeat offenders. It was reported that no analytical data was available to support an increase in crime linked to these measures. Evidence-based policing had indicated that a small number of individuals, referred to as the 'power few', were responsible for a significant proportion of crime. It was noted that there were currently limited schemes within West Lindsey aimed at reducing reoffending.

Inspector Head concluded his presentation by expressing appreciation for the strong and effective working relationship with West Lindsey District Council. Particular thanks were extended to the Housing and Environmental Enforcement Manager and his teams for their continued support and collaborative efforts.

The Chairman thanked Inspector head for his presentation and invited Members of the Committee to comment.

A Member expressed appreciation on behalf of Waddingham Parish Council, West Lindsey District Council, and Lincolnshire County Council for the police response to an incident

which had occurred in Waddingham. The positive engagement was acknowledged and thanks were extended to the officers involved.

Concerns were raised regarding the need for increased focus on outlying towns and rural areas, in addition to Gainsborough. It was suggested that West Lindsey District Council would be supportive of efforts to ensure that these areas received appropriate attention. Reference was made to the northern area surrounding Market Rasen, where reports of rural crime affecting farms and isolated residents had increased. It was proposed that consideration be given to highlighting the unique demands of rural policing when seeking funding, especially in relation to travel times and resource deployment.

In response, it was confirmed that officers had been tasked with maintaining passive overnight attention in rural areas, subject to incident demand and operational tasking. One officer had made contact with an individual involved in Country Watch, although it had not been confirmed whether this support extended to the Market Rasen area.

Further comments were made regarding the prevalence of violent and alcohol-related incidents in rural wards. It was noted that violent crime statistics could encompass a range of offences, including common assault and incidents involving fear of assault. While specific figures were not available, it was explained that outcomes could vary and included cautions, youth interventions, and referrals to Youth Offending Teams. It was also observed that similar levels of assault had been recorded across different areas, which may reflect an increase in reporting rather than a rise in incidents. Gainsborough's Trinity Academy had been identified as a location where engagement had taken place due to concerns involving students. Domestic incidents had also been reported. It was emphasised that not all cases were linked to drug or alcohol misuse, and no definitive explanation for the increase had been identified.

Commendation was offered for the work undertaken by the police with limited resources. It was acknowledged that effective community engagement and partnership working had been central to the success of local policing efforts. Officers were praised for their approachability and professionalism, and thanks were extended for their continued dedication.

A question was raised regarding the targeting of specific drug types during enforcement activity. It was confirmed that Class A drugs were prioritised due to their association with serious organised criminality and violence. While Class C drugs had also been encountered, they had not presented the same level of concern. Shop thefts were noted as an additional area of focus.

Concerns were expressed about the challenges of public communication and the perception of policing levels. It was suggested that while negative issues were often highlighted, positive developments were not always sufficiently publicised. Improvements in Market Rasen, including the use of drone technology, was mentioned as an example of successful innovation that had not received adequate recognition. It was suggested that West Lindsey District Council's communications team could assist in promoting positive messages and outcomes.

With discussions drawing to a close, the Chairman and Committee Members thanked Inspector Head for his contributions and attendance.

19 2026/27 PROGRESS & DELIVERY MEASURE SETTING APPROACH

An update was provided by the Performance and Programme Manager regarding the proposed approach and timeline for setting the Council's Progress and Delivery measures for the 2026/27 period. It was confirmed that a further report, containing additional detail and outlining Member engagement, would be submitted to the Overview and Scrutiny Committee at the meeting on 18 November. The importance of effective performance management was emphasised, with recognition given to the key role played by the Overview and Scrutiny Committee in monitoring performance, as set out in the Council's Constitution.

Members were informed that the Council undertook an annual review of its performance measures to ensure they remained fit for purpose. For the current review, a focus had been placed on strengthening the alignment between performance measures and the Corporate Plan.

To support this objective, a proposal had been made to update the reporting template. The revised format would move away from portfolio and service-level reporting and instead concentrate on the strategic themes of the Corporate Plan. It was acknowledged, however, that not all performance measures would directly align with the refreshed Corporate Plan. To ensure continued visibility of council-wide performance, a complementary Operational Performance report had been proposed. This work formed part of a broader transformation programme, which was linked to the refresh of the Corporate Plan, being developed in parallel with Local Government Reorganisation, and the introduction of a new set of organisational Values and Behaviours.

Central to the proposed approach was the establishment of a new programme theme board structure, designed to streamline existing governance arrangements and place greater emphasis on delivery. An overview of the approach had been presented to the Leaders Group on Monday, 13 October 2025, and feedback from that meeting would be incorporated into the November 2025 report for Overview & Scrutiny.

Members were invited to provide feedback on the proposed approach and timeline, with the intention that their input would help shape the final report and ensure the process reflected Member expectations.

The Chairman thanked the Performance and Programme Manager and opened for Members to comment.

It was noted that the move towards a more streamlined reporting structure made considerable sense, particularly in terms of measuring efficiency and supporting the scrutiny function. The importance of holding officers, Members, and the Council collectively to account was emphasised. Support was expressed for the approach, with a suggestion that the working group established by the Committee could be broadened to include representation from Full Council, thereby ensuring a wider range of perspectives.

Members agreed that while it was important to celebrate success, meaningful progress could only be achieved through a focus on areas requiring improvement. It was proposed that greater emphasis be placed on identifying opportunities to enhance service delivery.

The Chairman welcomed the alignment of performance reporting with the Corporate Plan and echoed support for the proposed approach. It was noted that the revised structure would provide clearer oversight of how the Council was working towards its strategic goals, while ensuring that key issues remained visible and did not become lost within broader reporting frameworks.

With no further comments or questions, it was

RESOLVED that work commence to review the Progress & Delivery framework in accordance with the following elements:

- Align measures to the refreshed Corporate Plan introducing new measures where gaps exist
- Review targets for measures that consistently exceed expectations
- Identify and reassign measures not aligned to CP into operational reporting
- Migrate from portfolio, service-based reports to strategic theme-based templates

20 FORWARD PLAN

With no comments or questions the forward plan was **DULY NOTED**.

21 COMMITTEE WORKPLAN

An update was provided by the Democratic and Civic Officer regarding forthcoming items scheduled for consideration by the Committee. It was confirmed that, in addition to the item titled West Lindsey District Council's Approach to Battery Energy Storage in the Planning System, the meeting on 18 November would also include the 2026/27 Progress and Delivery Measure Setting report.

Members were also advised that the meeting scheduled for 24 February 2026 would include the Review of the Draft Annual Report and Operating Methodology.

The Chairman noted that a motion had been submitted to Council in September of the previous year, requesting a comprehensive needs assessment to be undertaken by the Integrated Care Board (ICB) in relation to GP practices. Concerns were expressed that no report had yet been brought before the Committee in response to this motion and Members requested an update on its progress.

It was proposed that the Committee could formally request a report on the matter and invite the relevant officer to attend a future meeting. In response, the Chairman advised that an initial update would be preferable at this stage, to allow officers time to progress the work. It was noted that the ICB was currently undertaking related work, which was expected to be presented to Lincolnshire County Council.

A further suggestion was made that a written update from officers be provided prior to the submission of the report to Lincolnshire County Council. The Chairman acknowledged that the report in question was classified as a confidential item and that the timeframe for producing a full report was limited. Consideration was given to the possibility of undertaking

pre-scrutiny work in advance of the formal report.

Members discussed the Pride in Place initiative and its relationship to the wider committee structure. It was noted that the item was expected to be considered by the Prosperous Communities Committee, although no formal information had been made available at this stage. A view was expressed that all Members received reports from all committees to ensure transparency and awareness, with the understanding that items would be brought back to Overview and Scrutiny if issues arose.

The Chairman welcomed the continued monitoring of the initiative and supported maintaining oversight through the Committee's work plan. A suggestion was made to include Pride in Place on the Committee's work plan. It was acknowledged that the item would progress through the relevant policy committees, and Members agreed to await its development through those channels.

It was enquired whether a standing agenda item could be introduced to provide brief updates on matters considered by the Prosperous Communities Committee and the Corporate Policy and Resources Committee, reflecting the views of Overview and Scrutiny. The Chairman encouraged all Members of the Overview and Scrutiny Committee to attend policy committee meetings where possible, to support cross-committee understanding and engagement. Members were also advised that caution should be exercised in distinguishing between an Executive governance model, where decisions could be taken in isolation, and the committee system of West Lindsey District Council, where decisions were made by majority vote in a committee meeting.

Concerns were raised regarding the timeliness and visibility of information shared between committee chairs. It was questioned whether some items were being withdrawn during Chair's briefings prior to committee meetings, resulting in the relevant committee not having sight of the papers. It was suggested that coordination between the Governance and Audit Committee and Overview and Scrutiny should be strengthened to ensure that such items were not lost from the committee process.

In response, the Senior Democratic and Civic Officer clarified that the Forward Plan served as the mechanism through which all Members were informed, and could be involved in, the progression of items.

Training was referenced as a means of improving understanding of the Forward Plan and committee processes, with it being noted that there was a training session scheduled for the following week. It was confirmed that progress was being made in this area and that the same principles applied to the Governance and Audit Committee.

The meeting concluded at 7.58 pm.

Chairman

Purpose:

To consider progress on the matters arising from previous Overview and Scrutiny Committee meetings.

Recommendation: That Members note progress on the matters arising and request corrective action if necessary.

Matters Arising Schedule

Status	Title	Action Required	Comments	Due Date	Allocated To
Green	Emergency Plans: How are WLDC supporting Parish Council's	Contact Andy Gray & Grant White with questions from Cttee - "Members raised concerns about the	Molly Emailed Andy Gray & Grant White [09.09.2025] - Following a recent Overview & Scrutiny Committee meeting, a matter arising was recorded regarding the support provided by WLDC to Parish Councils in developing their Emergency Plans. Members raised concerns about inconsistent progress and challenges in completing the framework plans, particularly around identifying volunteers for key roles.	(blank)	Molly Spencer
	Council's	inconsistent progress of emergency planning across Parish Councils. Difficulties	To support the Committee's understanding and next steps, I'd be grateful if you could provide a brief update or response to the following:		
		in completing framework plans were noted,	What support is currently available from WLDC to assist Parish Councils with their Emergency Plans? How are the emergency planning frameworks being adapted to suit the specific needs of individual parishes?		
		particularly in identifying	Are there any initiatives or resources in place to help Parish Councils recruit volunteers for key emergency roles?		
		volunteers for key roles. It was clarified by the Chairman	Is there a process for monitoring the progress of emergency planning across Parish Councils? If the Lincolnshire Resilience Forum is unable to attend an earlier meeting, are there alternative arrangements being considered to support Parish Councils in the meantime?		
		that the frameworks were adaptable and could be tailored to local needs. The	Is WLDC encouraging Parish Councils to utilise their financial reserves to support local resilience and emergency planning efforts?		
		importance of ensuring preparedness and	Any information or updates on the above you can provide will be greatly appreciated and will help inform the Committee's ongoing work in this area.		
		building confidence at both community and authority levels was emphasised. It	If you wish to read the minutes from the meeting, it's in the Committee Work Plan item - Minutes Template		
		was agreed that, if			

		the LRF could not attend earlier, alternative arrangements would be explored."			
Green	Progress & Delivery Working Group	A working group be established by the Overview & Scrutiny Committee and include representation from Full Council	It was noted that the move towards a more streamlined reporting structure made considerable sense, particularly in terms of measuring efficiency and supporting the scrutiny function. The importance of holding officers, Members, and the Council collectively to account was emphasised. Support was expressed for the approach, with a suggestion that the working group established by the Committee could be broadened to include representation from Full Council, thereby ensuring a wider range of perspectives From minutes of the Overview & Scrutiny Committee 14.10.2025	(blank)	Darren Mellors
Black	Request a written update in relation to GP provision	Request a written update in relation to the current situation in relation to GP provision.	A further suggestion was made that a written update from officers be provided prior to the submission of the report to Lincolnshire County Council. The Chairman acknowledged that the report in question was classified as a confidential item and that the timeframe for producing a full report was limited taken from minutes of the overview & Scrutiny Committee 14.10.2025 Update 5.11.2025 - It was agreed at Chairman's Briefing that Sally Grindrod-Smith would verbally update the committee Members [18.11.2025] Slides to be included.	18/11/ 25	Sally Grindrod- Smith



Overview and Scrutiny Committee

Tuesday, 18 November 2025

Subject: 2026/27 Progress & Delivery Measure Setting Approach – Member Engagement

Report by: Director of Change Management, ICT &

Regulatory Services

Contact Officer: Darren Mellors

Change, Performance & Programme Manager

darren.mellors@west-lindsey.gov.uk

Purpose / Summary: Update on 2026/27 Progress & Delivery measure setting work and highlight member

engagement.

RECOMMENDATION(S):

- 1. Undertake member engagement through the following forums as detailed within the supporting report.
 - Establish a cross-party member Overview and Scrutiny Task and Finish Group
 - Circulate KPI review proposal to all members for comment, introducing Strategic and Operational measures aligned to Corporate Plan themes.
 - Provide an all-member briefing (week of 24th Nov) to present review outcomes and shift to strategic theme-based reporting.
 - Secure Corporate Policy and Resources Committee approval of the 2026/27 measure set.

IMPLICATIONS

Legal: None

(N.B.) Where there are legal implications the report MUST be seen by the MO

Financial: None

Staffing: None

Equality and Diversity including Human Rights: None

Data Protection Implications: None

Climate Related Risks and Opportunities: None

Section 17 Crime and Disorder Considerations: None

Health Implications: None

Title and Location of any Background Papers used in the preparation of this report:

2026/27 Progress & Delivery Measure Setting Approach

Risk Assessment:

- 1. That the updated performance management reporting does not provide an overview of our Corporate Plan strategic delivery. Mitigation the review is aligning measures to our Corporate Plan and validating the allocation of measures to the Corporate Plan aims and objectives with Members and Management Team.
- 2. Failure to implement a fit-for-purpose performance management framework in time for 2026/27 performance reporting. Mitigation the timeline has been organised to ensure the framework goes live for Q1 2026 reporting with Member approval built into the timeline.
- 3. Lack of member engagement with the measure setting process does not support effective Corporate Plan patching and assurance for members and residents. Mitigation member engagement throughout the review and setting

process timeline highlights how members will be able to directly engaged to gain assurance that the new measure set with be aligned to the refreshed Corporate Plan and regularly monitored through Committees and internal governance.

Call in and Urgency:

Is the decision one which Rule 14.7 of the Scrutiny Procedure Rules apply?					
i.e. is the report exempt from being called in due to urgency (in consultation with C&I chairman)	Yes	No			
Key Decision:			_		
A matter which affects two or more wards, or has significant financial implications	Yes	No			

1. Background

- 1.0 Performance Management is a structured approach to setting objectives, tracking progress, assessing results, and driving continuous improvement throughout the council. At West Lindsey District Council, effective performance management is essential to organisational success underpinning the delivery of both strategic objectives and high-quality services.
- 1.1 As part of a strong performance management framework that focuses on continuous learning and improvement, the Council has in place a robust measure and target setting process for its Key Performance Indicators (KPIs) which engages all relevant stakeholders.
- 1.2 WLDC's performance management framework is named Progress and Delivery (P&D). Traditionally the P&D framework has an operational focus however, the aim of the 2026/27 measure review is to enhance this and ensure that all supporting measures are strategically aligned to the council's refreshed Corporate Plan (CP) from 2026/27.
- On 8th September, Council resolved to undertake a refresh of the existing CP via a motion put forward by the Leader of the Council. Refreshing the CP now allows the Council to prepare for the implementation of Local Government Reorganisation (LGR), and responds to the recommendations made in the recent Corporate Peer Challenge, ensuring that the CP is delivering the priorities of elected members.
 Page 15

1.4 On 14th October 2025, Overview & Scrutiny Committee (O&S) approved a report recommending a move from portfolio and service-based reports to strategic theme-based templates aligned to the CP. O&S also approved to commence the annual review of council KPIs.

2. Measure Review

- 2.1 The annual review of council measures is to be facilitated by the council's Change, Programme and Performance Manager who will meet Team Manager's to review their KPIs. The review will focus on the following elements.
 - Alignment of KPIs to the refreshed Corporate Plan, introducing new measures where gaps exist.
 - Review targets that consistently exceed expectations.
 - Identify and reassign measures not aligned with the CP into operational performance.
- 2.2 The below table highlights the timeline of activities for the measure review with further information provided after.

Activity	Start	Due
01 Initial O&S report	14-Oct-25	14-Oct-25
02 Measure review with Team Managers	24-Oct-25	07-Nov-25
03 Director review of review outcome	14-Nov-25	14-Nov-25
04 Member engagement discussion at WL Administration Leaders meeting	17-Nov-25	17-Nov-25
05 O&S approval of member engagement	18-Nov-25	18-Nov-25
06 All members briefing	24-Nov-25	26-Nov-25
07 Circulate review outcome to all members	18-Nov-25	30-Nov-25
08 Task and Finish Group	01-Dec-25	12-Dec-25
09 MT informal approval of 2026/27 measure set	05-Jan-26	05-Jan-26
10 CPR formal approval of 2026/27 measure set	12-Feb-26	12-Feb-26
11 PD framework Go-live	Q1 2026/27	Q1 2026/27

2.3 Activity 04: Member engagement discussion at WL Administration

Leaders meeting 17th November: Attendance at this forum will allow for
the Leaders to guide, provide direction and shape relevant member
engagement. Page 16

- 2.4 Activity 05: Circulate review outcome to all members. Once the review has been completed; the outcome is to be circulated to all members for comment. KPIs will be split into Strategic and Operational measures with strategic measures organised by CP theme. Members will be asked to review and provide feedback on the proposals.
- 2.5 Activity 06: All members briefing. Supporting the review will be an all members briefing provisionally scheduled for week commencing 24th November. This briefing will allow for officers to discuss the purpose of performance management highlighting the proposed move from service-based reporting to strategic theme-based templates. This session will also allow for members to be presented with the outcome of the measure review with introduction of the strategic / operational KPI split and how it is proposed that KPIs will align with CP themes.
- 2.6 Activity 08: Task and Finish Group. For the past two years, a Task and Finish group made up of O&S committee members has reviewed proposed measures before final approval. It is recommended that the membership is widened for the cross-party Task and Finish group to assess the 2026/27 measure set before CPR approval (activity 10). The two-hour review session should be held between 1st and 12th December which will allow remaining deadlines to be met.
- 2.7 Activity 10: CPR formal approval of 2026/27 measure set. CPR formal approval of the proposed 2026/27 measure set marks the end of the measure review progress. Following this meeting work will be undertaken to update supporting software solutions and undertake relevant officer engagement to ensure that the framework can go-live in Quarter One 2026/27.

Agenda Item 5b



Overview and Scrutiny Committee

18th November 2025

Subject: Managing Battery Energy Storage Systems - Planning Matters

Report by: Director of Planning, Regeneration &

Communities

Contact Officer: Russell Clarkson

Development Management Team Manager Russell.clarkson@west-lindsey.gov.uk

Purpose / Summary: To provide an update on the management of

Battery Energy Storage planning matters and

suggested next steps

RECOMMENDATIONS:

- 1. That members of the committee note the update and work to date.
- 2. That WLDC work with the Central Lincolnshire Local Plans team to review and update the Local Validation List to include specific documents required for planning applications for Battery Energy Storage development.
- Publish a 'renewables register' to provide easier access to information regarding applications for the development of renewable energy in the district.

IMPLICATIONS

Legal:

There are no legals implications as a result of this report. Any legal matters relating to the management of planning applications is a separate matter.

(N.B.) Where there are legal implications the report MUST be seen by the MO

Financial:

The cost of updating a local validation list and implementing a 'renewables register' are yet to be understood. If there is a financial implication this would be managed through the established channels of governance.

The financial implications of the lost appeal for the development of Battery Energy Storage at Willingham by Stow are to be dealt with as a separate matter.

(N.B.) All committee reports MUST have a Fin Ref

Staffing:

The Development Management Team manage applications for renewable energy development on a day-to-day basis. Updating the local validation list will be a shared endeavour with the Central Lincolnshire Local Plans Team, and depending on capacity, may have an impact on the time it takes to implement any changes.

The advice and guidance of Lincolnshire Fire and Rescue Service will be sought through this process.

There will be a staffing requirement for support to develop a 'renewables register'.

(N.B.) Where there are staffing implications the report MUST have a HR Ref

Equality and Diversity including Human Rights:

There are no direct implications as a result of this paper.

Data Protection Implications:

The Data Protection Officer will be consulted in the development of the local validation list and the 'renewables register' and any recommendations will be implemented as part of the process.

Climate Related Risks and Opportunities:

This report has no direct climate related impact; however national & local planning policy is supportive of Battery Energy Storage development in line with ambitions to achieve net zero.

Section 17 Crime and Disorder Considerations:

There are no section 17 Crime and Disorder considerations in this report.

Health Implications:

This report has no direct health implications. Published guidance into the management of Battery Energy Storage Systems recognises the potential health implications of risks related to fire and water contamination. The guidance also sets out how the safety of Battery Energy Storage Systems is regulated in order to manage these risks.

Title and Location of any Background Papers used in the preparation of this report :

Motion to Full Council 4th November 2024: <u>Agenda for Council on Monday, 4th November, 2024, 7.00 pm | West Lindsey District Council</u>

Battery Energy Storage Systems Government Research briefing 23/06/2025: CBP-7621.pdf

Grid Scale Battery Energy Storage System Planning – Guidance for Fire and Rescue Service: Document text here

Planning Practice Guidance – Renewable and Low Carbon Energy: Battery Energy Storage Systems: https://www.gov.uk/guidance/renewable-and-low-carbon-energy#battery-energy-storage-systems

Risk Assessment:

There are no direct risk implications associated with this paper.

Call in and Urgency:

Is the decision one which Rule 14.7 of the Scrutiny Procedure Rules apply?						
i.e. is the report exempt from being called in due to urgency (in consultation with C&I chairman)	Yes	No	X			
Key Decision:						
A matter which affects two or more wards, or has significant financial implications	Yes	No	X			

Executive Summary

- 1.1 A battery energy storage system (BESS) is a technology that uses rechargeable batteries to store electrical energy for later use. The energy is often generated from renewable sources such as wind or solar. Stored energy can then be released on demand.
- 1.2 The government see BESS as part of the national strategy to reduce the use of fossil fuels and achieve 'net zero'.
- 1.3 Installing BESS requires planning consent from the Local Planning Authority.
- 1.4 National Planning policy and guidance does not set out any site-specific criteria for BESS applications, but does state that that the planning system should "support renewable and low carbon energy and associated infrastructure".
- 1.5 West Lindsey District Council has determined two planning applications specifically for BESS development. Both were refused permission after consideration by the Planning Committee. Of these, one has been overturned at appeal.
- 1.6 The four solar project NSIP developments consented within the District have all included BESS infrastructure.
- 1.7 The report sets out measures taken to date; and makes proposals for updating the Central Lincolnshire Local List for Validation, to include specific requirements for BESS applications.
- 1.8 It also proposes the setting up of an online "renewables register" in order to give the public greater access to renewable developments proposed within the District.

2 Background

- 2.1 A battery energy storage system (BESS) is a technology that uses rechargeable batteries to store electrical energy for later use. The energy is often generated from renewable sources such as wind or solar. Stored energy can then be released on demand.
- 2.2 The government see BESS as part of the national strategy to reduce the use of fossil fuels and achieve 'net zero'.
- 2.3 Installing BESS requires planning consent. Local planning authorities are responsible for determining applications for BESS development.

3 National Legislation and Guidance

- 3.1 The Government has a legally binding target to reduce the UK's greenhouse gas emissions by 100% by 2050, compared with 1990 levels the 'net zero target'. In December 2024, the Department for Energy Security and Net Zero (DESNZ) published its Clean Power 2030 Action Plan. This set out the government's pathway to a clean power system and what it plans to do to achieve this. The Action Plan states that it expects 23-27 GW of battery storage to be needed by 2030 to support its clean power ambitions, up from 4.5 GW it said was installed in December 2024 a "very significant level of increase". The government said it expected most of this storage to come from grid-scale batteries, with small-scale batteries also contributing.
- 3.2 There is no single piece of legislation that sets the specific requirements for BESS sites. There is a framework of legislation that applies.
- 3.3 Until 2020, energy storage systems with a capacity of over 50MW qualified as "nationally significant infrastructure projects" (NSIP). They required development consent from the Secretary of State for Business, Energy and Industrial Strategy (BEIS). Only those under 50MW capacity were determined by the Local Planning Authority.
- 3.4 In 2020, planning legislation was amended to omit energy storage systems from the NSIP regime. Now all energy storage systems (except pumped hydro), regardless of their size and capacity, are determined by local planning authorities in the first instance, through an application for planning permission. The only exception is when the BESS is deemed to be "associated development" with another NSIP project.
- 3.5 The National Planning Policy Framework (NPPF, December 2024) states that the planning system should "support renewable and low carbon energy and associated infrastructure". It states that when determining planning applications, local planning authorities should "give significant weight to the benefits associated with renewable and low carbon energy generation and the proposal's contribution to a net zero future".

- 3.6 There are no specific policies for the siting of BESS. The NPPF advises authorities to identify "suitable areas" for renewable energy developments and supporting infrastructure.
- 3.7 In August 2023, specific national Planning Practice Guidance on BESS was published. This guidance remains current and in use for the determination of planning applications related to BESS. It encourages planning authorities to consider guidance produced by the National Fire Chiefs Council¹ in determining applications. The guidance is dated August 2023.
- 3.8 During summer 2024 there was a consultation exercise to update and replace the guidance². Updated guidance has not yet been published.
- 3.9 Whilst the Fire and rescue Service are not classed as statutory consultees at the present time, the guidance states that it is best practice for them to be consulted on any planning applications for BESS (over 1MW capacity).
- 3.10 In June 2025, a research briefing was published by Government. This briefing brings together all current published research and guidance relating to the management of BESS developments. It confirms the position that 'developers and local planning authorities are encouraged to consult the local fire and rescue service in consideration applications for development'.

4 Battery Energy Storage Systems (Fire Safety) Bill

4.1 A Bill to make fire and rescue authorities statutory consultees for planning applications relating to Battery Energy Storage Systems; and for connected purposes is currently being heard by Parliament. The Bill was presented in October 2024 and has passed the first reading stage. It is next scheduled to be heard in May 2026³.

5 WLDC Motion to Full Council

- 5.1 On 4th November 2024 Full Council considered a motion presented by Cllr Bridgwood. Council resolved to:
 - Lobby the Government (Ministry of Housing, Communities and Local Government (MHCLG) to make Local Fire Authorities statutory consultees in respect of planning applications relating to renewable energy sites and specifically battery energy storage system sites.

¹ Grid Scale Battery Energy Storage System planning – Guidance for FRS (National Fire Chiefs Council, 2023).

² See https://nfcc.org.uk/consultation/draft-grid-scale-energy-storage-system-planning-

³ Battery Energy Storage Systems (Fire Safety) Bill. See https://bills.parliament.uk/bills/3806
Page 24

- Write to the Local Government Association and Greater Lincolnshire Authorities to highlight the current situation and lack of oversight on such developments and request that they too lobby the Government to bring about this national change.
- 5.2 These actions were completed as follows:
 - Letter to Rt Hon Angela Rayner MP (then Secretary of State Housing, Communities and Local Government) from Chairman of Council (December 24)
 - 2. Letter to Councillor Louise Gittins, Chair of Local Government Association from Chairman of Council (December 2024)
 - 3. Letter to all 9 Greater Lincolnshire Planning Authorities from Ian Knowles Chief Executive (January 2025).
- 6 Planning applications for the development of Battery Energy Storage Systems in West Lindsey
- 6.1 Since 2020, all BESS applications are to be determined by the Local Planning Authority (other than as "associated development" to a NSIP project). We have in the last 18 months considered two applications specifically relating to energy storage related developments within West Lindsey.
- 6.2 Alongside national policy, planning applications within West Lindsey are assessed against the development plan comprising the Central Lincolnshire Local Plan adopted in April 2023 (CLLP) and any applicable Neighbourhood Plan.
- 6.3 Policy S16: Wider Energy Infrastructure of the CLLP is particularly relevant to BESS developments, as set out below and at Appendix 1:

Policy S16: Wider Energy Infrastructure

The Joint Committee is committed to supporting the transition to net zero carbon future and, in doing so, recognises and supports, in principle, the need for significant investment in new and upgraded energy infrastructure.

Where planning permission is needed from a Central Lincolnshire authority, support will be given to proposals which are necessary for, or form part of, the transition to a net zero carbon sub-region, which could include: energy storage facilities (such as battery storage or thermal storage); and upgraded or new electricity facilities (such as transmission facilities, sub-stations or other electricity infrastructure.

However, any such proposals should take all reasonable opportunities to mitigate any harm arising from such proposals, and take care to select not only appropriate locations for such facilities, but also design solutions (see Policy S53) which minimises harm arising.

6.4 West Lindsey has now determined two planning applications specifically for large-scale battery energy storage systems, as can be summarised in table 1.

Application	Development	Capacity	Site	Decision	Appeal
Reference	Description				

WL/2024/00662	Planning application for the installation and operation of a Battery Energy Storage System (BESS) with ancillary infrastructure and landscaping and biodiversity	400MW	LAND AT WILLINGHAM BY STOW FARM MARTON ROAD WILLINGHAM BY STOW GAINSBOROUGH DN21 5BH	Refused – 7th February 2025 (Planning Committee meeting – February 2025)	Appeal allowed – 19 August 2025
WL/2024/00036	enhancements. Planning application for the construction and operation of a Battery Energy Storage System (BESS) including substations, inverters, transformer stations, cabling, fencing, internal service track and landscaping.	53MVA	LAND SOUTH OF BARFIELD LANE REEPHAM	Refused – 6 th December 2024 (Planning Committee – December 2024)	Appeal lodged – then withdrawn

Table 1: Battery Energy Storage System planning applications in WL (October 2025)

- 6.5 In order to make a valid planning application for consideration, it needs to meet the national validation requirements⁴. In May 2024, the Central Lincolnshire Authorities produced a Local List for Validation⁵ this sets out all the documents required to make a valid planning application in Central Lincolnshire.
- 6.6 Neither the national nor local validation requirements set out any specific requirements for BESS applications. During consideration of application WL/2024/00036 (Reepham), the local planning authority requested that the applicant provide a Battery Safety Management Plan. This led to delays in the determination of the application whilst this was produced by the applicant, then consulted upon and reviewed in order to be taken into consideration. Application WL/2024/00662 (Willingham by Stow) voluntarily submitted an Outline Battery Safety Management Plan at the time they made their application.
- 6.7 Although not mandatory to do so, the Local Planning Authority consulted Lincolnshire Fire & Rescue on both applications before making a decision, as it is advised to do so by the national Planning Practice Guidance.
- 6.8 Both applications were referred to the Planning Committee to be determined. In both instances, planning permission was refused,

Page 26

⁴ See https://www.gov.uk/guidance/making-an-application#Validation-requirements-for-planning-permission

⁵ See https://www.n-kesteven.gov.uk/central-lincolnshire/adopted-local-plan-2023/supplementary-planning-documents-guidance-notes

- contrary to the officer recommendations, with the Committee citing concerns primarily around the siting of the development, as well as safety concerns (particularly around fire risk and water pollution). In both instances, an appeal was lodged against the Council's decision.
- 6.9 A Public Inquiry was scheduled for October 2025 to hear the appeal against the refusal of WL/2024/00036 (Reepham). However, the applicant subsequently withdrew their appeal and this has not proceeded. The six-month period for lodging an appeal has now expired, and WLDC's decision to refuse permission therefore stands.
- 6.10 However, a planning appeal against the decision to refuse WL/2024/00662 (Willingham by Stow) was upheld in August 2025. The Government Planning Inspector overturned West Lindsey's decision and granted planning permission, subject to conditions. The permission allows 5 years for works to commence.
- 6.11 In overturning the appeal, the Inspector also granted the appellant a full award of costs having found that WLDC had acted unreasonably on both substantive and procedural grounds in refusing its permission and subsequently defending its decision at the appeal.
- 6.12 In addition, we have also received a request for a screening opinion as to whether a future planning application for a BESS development near Blyton should be subject to the technical requirements of the Environmental Impact Assessment (EIA) Regulations. The Local Planning Authority's opinion is that the development would not meet the criteria for requiring a full Environmental Statement. However, any forthcoming planning application will still need to be accompanied by sufficient documents to address the impacts of development.

Application Reference	Development Description	Capacity	Site	Decision
WL/2024/01017	Request for a screening opinion for a Battery Energy Storage System (BESS) facility, with all associated works, equipment and necessary infrastructure.	Up to 35.5MW	LAND OFF STATION ROAD BLYTON GAINSBOROUGH DN21 3LE	EIA not required for future planning application

Table 2: Requests for EIA Screening Opinion in WL

- 6.13 Battery energy storage has also been accepted by the Government as 'associated development' along with the four solar park NSIP projects that have now been consented within West Lindsey. See table 3 below.
- 6.14 The One Earth Solar Project (OESF) is currently at examination (due to close January 2026) with a decision due by July 2026. The development is proposed to expand across three Districts: West Lindsey; Bassetlaw,

and Newark & Sherwood. It includes proposals to erect a 370MW BESS site within the West Lindsey part of the development.

Project Name	Approximate Solar Capacity (MW)	Approximate battery storage capacity (MWh)	Extent of Order Limits(Ha)	Decision
Gate Burton Solar Project	531MW	500MWh	824	DCO Granted (July 2024)
Cottam Solar Project	600MW	1357MWh/ 2773MWh	1,451	DCO Granted (September 2024)
West Burton Solar Project	480MW	159MWh	886.4	DCO Granted (January 2025)
Tillbridge Solar	500MW	2310MWh	1,345	DCO Granted (October 2025)
TOTAL APPROVED (Oct 2025)	2,111MW	Up to 5,742MWh	4,506.4	
One Earth Solar Farm	740MW	Eastern BESS in W Lindsey = 370MW Western BESS in Bassetlaw = 500MW	1,409 (1203Ha in Nottinghamshire; 206Ha in Lincolnshire)	

7 Next Steps

- 7.1 At the meeting of Overview and Scrutiny Committee held in July 2025 members requested that a paper be prepared summarising the current situation regarding battery energy storage applications to allow continued discussion regarding next steps.
- 7.2 This paper sets out above the current national and local position and includes work to date and the applications received for BESS to date.
- 7.3 During the July meeting members referenced work of Horsham District Council considered to be best practice. Since this time officers have reviewed in detail all nationally published guidance, as well as the published work of Horsham DC.
- 7.4 Additionally, a meeting with Lincolnshire Fire and Rescue Service took place on 28th October. [update after meeting insert any additional detail]

- 7.5 In accordance with national Planning Practice Guidance, WLDC have always consulted with the Fire and Rescue Service on planning applications related to BESS, despite this not currently being mandatory. Their views have been fully considered as part of the planning process, and this will continue as custom and good practice.
- 7.6 The work of Horsham DC resulted in the creation of a Local Validation List specifically for BESS (see appendix 2). This requires any planning application for a BESS development to provide an 'Outline Fire strategy' and details of a 'Maintenance regime'. The list sets out in detail what it requires to be included within the documents.
- 7.7 It is considered that updating the Local Validation List for Central Lincolnshire to include specific requirements for BESS applications, would provide both developers and the local planning authority with clarity regarding information that is necessary to determine such applications. It is considered that the requirement of a Battery Safety Management Plan (to include measures to reduce and mitigate against fire risk; and water contamination) as well as measures for maintenance, would assist the Central Lincolnshire Authorities in assessing such applications.
- 7.8 The Central Lincolnshire Local List for Validation was adopted in May 2024. Planning Practice Guidance requires that the Local List is reviewed at least every two years i.e. by May 2026.
- 7.9 As WLDC are part of the Central Lincolnshire Joint Strategic Planning unit this work will be done across WLDC, North Kesteven and the City of Lincoln Council areas.
- 7.10 Planning Practice Guidance sets out 3 stages to a Local List review:
 - Stage 1: Reviewing the existing local list. Local planning authorities should identify the drivers for each item on their existing local list of information requirements. These drivers should be statutory requirements, policies in the National Planning Policy Framework or development plan, or published guidance that explains how adopted policy should be implemented.
 - **Stage 2: Consulting on proposed changes.** Where a local planning authority considers that changes are necessary, the proposals should be issued to the local community, including applicants and agents, for consultation.
 - Step 3: Finalising and publishing the revised local list.

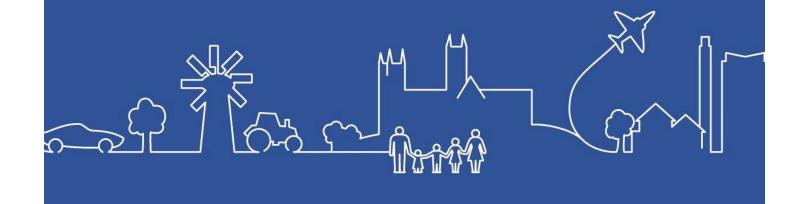
 Consultation responses should be taken into account by the local planning authority when preparing the final revised list. The revised

local list should be published on the local planning authority's website.

- 7.11 It is considered that Lincolnshire Fire and Rescue Service should be engaged and consulted with as part of any review.
- 7.12 On reviewing the availability of information relating to renewable energy developments, officers have also suggested that a 'renewables register' could be developed. The register would be a central web page setting our details of all renewable energy development proposals in the district, making it easier for our communities and stakeholders to see at a glance current development proposals. The register will be in place by the end of the calendar year and all members will receive an update via the Members Newsletter.

CENTRAL LINCOLNSHIRE

Local Plan



Adopted April 2023



Decommissioning renewable energy infrastructure

Permitted proposals will be subject to a condition that will require the submission of an End of Life Removal Scheme within one year of the facility becoming non-operational, and the implementation of such a scheme within one year of the scheme being approved. Such a scheme should demonstrate how any biodiversity net gain that has arisen on the site will be protected or enhanced further, and how the materials to be removed would, to a practical degree, be re-used or recycled.

Protecting Renewable Energy Infrastructure

3.3.18. In addition to supporting the development of new renewable and low carbon energy schemes and installations, it is also important to protect existing schemes and installations, to ensure that their benefits to the environment and users (e.g., reduced heating bills) continue. Policy S15 therefore aims to safeguard such instalments.

Policy S15: Protecting Renewable Energy Infrastructure

Development should not significantly harm:

- a) the technical performance of any existing or approved renewable energy generation facility:
- b) the potential for optimisation of strategic renewable energy installations;
- the availability of the resource, where the operation is dependent on uninterrupted flow of energy to the installation.

Wider Energy Infrastructure

3.3.19. In order to support a move to a zero carbon Central Lincolnshire there is a need to move away from fossil fuels (gas, petrol, diesel, oil) towards low carbon alternatives and this transition needs to take place with increasing momentum in order to stay within identified carbon saving targets. The key implication of the move towards low carbon energy will be the increasing demand for electricity – demand for electrical energy is forecast to increase by 165% in Central Lincolnshire over the next 30 years. As a result, the infrastructure around energy, and in particular electrical infrastructure, will need to adapt and change to accommodate the increased need for the management and storage of electricity. Energy storage including battery storage, consideration of existing and new electricity substations and energy strategies for large developments are required to help support the future energy infrastructure needs for Central Lincolnshire.

Policy S16: Wider Energy Infrastructure

The Joint Committee is committed to supporting the transition to net zero carbon future and, in doing so, recognises and supports, in principle, the need for significant investment in new and upgraded energy infrastructure.

Where planning permission is needed from a Central Lincolnshire authority, support will be given to proposals which are necessary for, or form part of, the transition to a net zero carbon sub-region, which could include: energy storage facilities (such as battery storage or thermal storage); and upgraded or new electricity facilities (such as transmission facilities, sub-stations or other electricity infrastructure.

Page 32

However, any such proposals should take all reasonable opportunities to mitigate any harm arising from such proposals, and take care to select not only appropriate locations for such facilities, but also design solutions (see Policy S53) which minimises harm arising.

3.4. Theme 3 – Carbon Sinks

- 3.4.1. Peat and peat soil are increasingly being recognised as major carbon storage resources and when these are damaged or lost they can become a major source of greenhouse gas emissions. Less than 1% of England's deep peat has been identified as undamaged, with almost a quarter being under cultivation. As a result, countries are being encouraged to include peatland restoration as part of their commitments to global international agreements such as the Paris Agreement on climate change. As well as storing carbon, peat also provides important habitats for biodiversity and increasingly plays a major role in managing flood risk as part of natural flood management processes.
- 3.4.2. In Central Lincolnshire, existing peatland is classed as fen peat which has been identified and mapped and can be mainly found in low lying areas adjacent to waterways including near Gainsborough, Lincoln, North Kelsey and Sleaford. Although they make up a relatively small area of Central Lincolnshire they should be protected, preserved and enhanced wherever possible to ensure they continue to store carbon. The extent of peat soils in Central Lincolnshire, identified from geology and soils mapping by the British Geological Survey and Cranfield Soil and Agrifood Institute, can be seen in the maps in the Central Lincolnshire Local Plan: Climate Change Evidence Base Task L Peat Soil Mapping (documents CLC011 and CLC012 in the local plan evidence base).
- 3.4.3. Carbon sequestration is the long-term removal, capture, or sequestration of carbon dioxide from the atmosphere to slow or reverse atmospheric carbon dioxide and to mitigate or reverse climate change. Carbon dioxide is naturally captured from the atmosphere through biological, chemical, and physical processes. These changes can be accelerated or decelerated through changes in land use. For example, land currently used for non-crop purposes (such as trees or grasslands) which is lost to other uses (such as development or intensive agriculture) can reduce or even stop carbon sequestration from happening on that land. Likewise, land which has no material carbon sequestration currently occurring can be converted, via alternative land use, to one which commences carbon sequestration. Overall, we need to protect land which has a role of positive carbon sequestration, and where possible create additional land fulfilling that function.

Policy S17: Carbon Sinks

Existing carbon sinks, such as peat soils, must be protected, and where opportunities exist they should be enhanced in order to continue to act as a carbon sink.

Where development is proposed on land containing peat soils or other identified carbon sinks, including woodland, trees and scrub; open habitats and farmland; blanket bogs, raised bogs and fens; and rivers, lakes and wetland habitats*, the applicant must submit a proportionate evaluation of the impact of the proposal on either the peat soil's carbon content or any other form of identified carbon sink as relevant and in all cases an appropriate management plan must be submitted.



Information to be provided for Battery Energy Storage System (BESS) Planning Applications

Information to be provided for Battery Energy Storage System (BESS) Planning Applications

		To include:
1.	Site Plans	Full site plans
2.	Outline Fire Strategy	Legal requirements Reference to applicable legislation at the time of the application
		Standards and guidance To include appropriate standards and guidance documents (this can include British and International documents)
		Type of batteries and number in each enclosure To include battery capacity in kWh
		Provisions for means of escape and early warning To include provisions for means of escape and early warning site wide
		Construction details of battery and any support enclosures To include construction details for materials used, structural assessments and reaction to fire classifications
		Site spacing Minimum site spacing achieved to buildings and site boundaries
		Fire compartmentation Minimum fire compartmentation requirements with information on how this is to be achieved
		Detection Early warning li-ion battery off-gas monitoring provision, and fire detection and control systems with cause-and-effect procedure, which meets the requirements of the site-specific emergency response plan and the fire safety strategy

Suppression systems

Suppression systems third party accredited by a recognised national body. Systems should be tested, certified and designed to suppress and control thermal runaway events in addition to suppressing conventional hazards and risks. Type of medium to be stated with association additional impacts.

Firefighting water supplies

Stating requirements for pressure and flow rates, water storage tank size, plus locations for breeching inlets and hydrant outlets, including any meter by-pass valves or similar flow restrictions.

Firefighter access

Access from two directions and roadway load limits together with swept path analysis to demonstrate it is adequate for fire service vehicles

Deflagration

Deflagration system proposed if necessary, ensuring risks to any nearby vegetation and residents and other businesses are minimised

Drainage

Drainage and prevention of contaminated firefighting water reaching water courses. Details of the containment system should be provided.

Toxicity report

Toxicity report detailing the risks to firefighters and residents/employees and decontamination requirements if there is a release of toxic gasses

Emergency and response plans

Information on how emergency and response plans are to be developed

Taking into account:

- How fire service will be alerted
- Safety for firefighters and other emergency responders
- Access provision for vehicles
- On site plans and information for detection and suppression

		 Evacuation procedures, including for nearby residents and businesses Information on Dangerous goods that are located on site Detailed plan for safe removal of contaminated water.
3.	Maintenance regime	Requirements for installed equipment including detection and suppression systems. Regular inspections for compartmentation to be stated.

Agenda Item 5c



Prosperous Communities Committee

Tuesday, 4 November 2025

Subject: Pride in Place

Report by: Director of Planning, Regeneration &

Communities

Contact Officer: Sally Grindrod-Smith

Director Planning, Regeneration & Communities

sally.grindrod-smith@west-lindsey.gov.uk

Purpose / Summary: To provide members with information relating to

the Pride in Place allocation recently announced

and set out an early communications plan.

RECOMMENDATION(S):

- 1. That the committee notes the Pride in Place announcement, associated timescales and governance.
- 2. That the committee approves the initial communications plan (appendix 1) to support the development of the programme.

IMPLICATIONS

Legal:

There are no legal implications arising from this report. Once the programme is up and running WLDC will be the accountable body for all expenditure. It will be necessary to seek appropriate legal guidance, particularly in relation to matters such as subsidy control, procurement, and governance. These will be set out in more detail in future reports to this committee.

Financial: FIN/109/26/PC/SST

There are no direct financial implications arising from this report.

WLDC will be the accountable body for the fund to a maximum of £20 million pounds over a ten-year period. The Neighbourhood Board will be responsible for agreeing the investment plan which determines how the funding will be invested.

37% of the fund will be revenue to support managing and delivering investment projects.

The Ministry for Housing, Communities and Local Government have confirmed that a full prospectus will be released shortly which will include full details of the funding profile, including available in year one from Apil 2026. This will be reported to committee as part of future reports.

Staffing:

There are no direct staffing implications arising from this report. WLDC will need to develop a resourcing plan with the Neighbourhood Board. Any implications for WLDC staffing will be set out in future reports.

Equality and Diversity including Human Rights:

There are no direct equality, diversity, and human right implications as a result of this report. The Invest Plan will require an equalities impact assessment. The Pride in Place is designed to provide support for those neighbourhoods which experience the highest levels of deprivation and the weakest social infrastructure.

Data Protection Implications:

There are no direct data protection implications arising from this report. Any activity will be considered and reviewed by the Councils Data Protection and Freedom of Information Officer to ensure conformity with policy requirements.

Climate Related Risks and Opportunities:

There are no direct implications arising from this report. The Investment Plan will consider the opportunities and risks relating to climate change.

Section 17 Crime and Disorder Considerations:

There are no direct implications arising from this report. The Pride in Place programme does provide an opportunity to deliver 'hyper local' interventions which may tackle the causes of crime and disorder. These will be developed as part of the investment plan of this is considered a priority by the Neighbourhood Board.

Health Implications:

There are no direct implications arising from this report. The Pride in Place programme does provide an opportunity to deliver 'hyper local' interventions which may tackle the health and wellbeing issues. These will be developed as part of the investment plan if this is considered a priority by the Neighbourhood Board.

Title and Location of any Background Papers used in the preparation of this report :

Pride in Place Strategy Pride in Place Strategy - GOV.UK

Pride in Place Programme: FAQ Pride in Place Programme: FAQ - GOV.UK

Pride in place Programme phase 2: methodology selection note <u>Pride in Place</u> Programme: place selection methodology note - GOV.UK

Plan for Neighbourhoods: Regeneration Plan Guidance <u>Plan for</u> Neighbourhoods: Regeneration Plan guidance - GOV.UK

Plan for Neighbourhoods: Neighbourhood Boards and place boundaries <u>Plan</u> for Neighbourhoods: Neighbourhood Boards and place boundaries - GOV.UK

Plan for Neighbourhoods: pre-approved interventions <u>Plan for Neighbourhoods:</u> <u>pre-approved interventions - GOV.UK</u>

Plan for Neighbourhoods: Data Packs <u>Plan for Neighbourhoods: Data packs - GOV.UK</u>

Risk Assessment:

This paper aims to set out the key matters associated with the Pride in Place announcement. Agreeing an early communication plan will help to mitigate the risk of misunderstandings around the funding from being communicated.

The communications plan will also provide an early opportunity for members of our local community to understand about the fund and how the are able to get involved.

Call in and Urgency:

Is the decision one which Rule 14	1.7 of the Scrut	iny Procedure	Rule	s apply?
i.e. is the report exempt from being called in due to urgency (in consultation with C&I chairman)	Yes	No	X	
Key Decision:				
A matter which affects two or more wards, or has	Yes	No	Х	

1 Background

- 1.1 On 25th September 2025 the Government announced the 'Pride in Place Programme'. As a rebrand and extension of the Plan for Neighbourhoods, this 'hyper-local' programme has been designed to deliver up to £20 million of funding over the next decade into areas that are 'doubly disadvantaged' by both the highest deprivation levels and weakest social infrastructure. The fund is focussed on neighbourhoods of circa 10,000 population and alongside the newly launched Pride in Place Strategy, represents a significant announcement in the Government's regeneration agenda.
- 1.2 The programme aims to build on learnings from previous regeneration funding and bring local people into the decisions that shape their neighbourhoods. The focus of the programme is on smaller geographies, targeting hyper-local pockets of deprivation which often fall through the cracks of national interventions.
- 1.3 Places have been selected using a metrics-based methodology, using Indices of Multiple Deprivation and the Community Needs Index.
- 1.4 In West Lindsey, the Middle Layer Super Out Area (MLSOA) 'Gainsborough West' has been allocated as the geographic boundary for intervention.
- 1.5 The area consists of 5,060 households and 10,500 people and the boundary of the area is set out on the map below. This is being plotted into the council's mapping system for further detailed interrogation.



- 1.6 Each area will receive a named representative from the newly established Communities Delivery Unit, and we are currently awaiting further details.
- 1.7 The Ministry for Housing, Communities and Local Government plan to hold a series of briefing sessions. The first took place on 20/10/2025 and was attended by the Director of Planning Regeneration and Communities. These webinars will help to develop our approach to the fund.

2 Fund objectives and interventions

- 2.1 Neighbourhoods will decide how to prioritise funding, based on extensive community engagement, across three core objectives:
 - ➤ To build stronger communities all places should have strong relationships and a collective sense of belonging to their community. This helps bring people together to build community cohesion and resilience, helping people to feel proud of their area and safe in their neighbourhood.
 - To create thriving places every part of the Uk deserves to have vibrant neighbourhoods and communities with busy high streets, a good range of local amenities and high-quality physical infrastructure.
 - ➤ To empower people to take back control talent is spread equally, but opportunity is not. Everybody should be empowered and in control of their lives and have a say over the future of their community.
- 2.2 Government have issued a set of 'pre-approved' interventions to streamline the approval process. Pre-approved interventions are set out in detail in the guidance and cover the following themes:
 - Regeneration, high streets, and heritage
 - Housing
 - Work, productivity and skills
 - Cohesion
 - Health and wellbeing
 - Transport
 - Safety and security
 - Education and opportunity
- 2.3 Where places want to invest outside of this list a full business is required to be considered by Government.

3 Governance

- 3.1 Funding will be managed through a partnership between:
 - A Neighbourhood Board, responsible for co-producing a Regeneration Plan, which constitutes a 10 year vision and 4 year investment plan, and delivering in the interests of local people to improve the physical and social infrastructure of their community
 - Local Authority, who will support the Neighbourhood Board to develop and deliver the plan
 - The local community, to engage on the places priorities and hold the Neighbourhood Board and local authority to account
- 3.2 Each Neighbourhood Board will be led by an independent chair, appointed by the local authority acting as the accountable body, following consultation with the local MP. The chair of the Neighbourhood Board cannot be an elected representative.
- 3.3 Chairs should work with the local authority to consider the wider membership of the Neighbourhood Board, ensuring an inclusive and representative selection of people from the local community.
- 3.4 Neighbourhood Boards must include the following members:
 - Parliamentary representative
 - Local Councillor one from each tier
 - Senior representative from the police
- 3.5 Other representatives' dependent upon local context comprising reps from a cross section of the local community including:
 - Community partners
 - Local businesses and social enterprises
 - Cultural, arts, heritage, and sporting organisations
 - Public agencies and anchor institutions
- 3.6 Officers are engaging with colleagues across other council areas that are part of the trailblazer pilot as well as those with established Town Boards to ensure any lessons learnt can be fed into the development of our local governance arrangements.
- 3.7 The council's Overview and Scrutiny Committee will also receive a presentation on the programme at its meeting in November, with a focus on the published guidance and developing thinking around the Neighbourhood Board.

4 Timescales

4.1 Further details are awaited but initial published timelines are set out in the table below. The yellow highlighted text are key dates for noting.

	Phase 1- First 75 areas	Phase 2 Further 169 areas
November 2025	Neighbourhood Boards submit their Regeneration Plan to MHCLG for assessment and approval by midday 28 th November	
Winter 2025/26		Neighbourhood Boards and local authorities receive a tailored data pack detailing metrics across the 3 strategic objectives, and polling on local sentiment around investment priorities for their area
Spring 26	MHCLG issues 2026 to 2027 capacity and capital funding payment to all places	MHCLG issues 2026 to 2027 capacity and capital funding payment to all places
Summer 26 (17 th July)		Neighbourhood Boards to confirm finalised membership and any proposals to alter the 'default' area boundary to MHCLG by 17 July 2026
Autumn 2026		MHCLG to review membership and boundary proposals and confirm to places whether acceptable
Winter 2026/27		Neighbourhood Boards submit their regeneration Plan to MHCLG for assessment and approval
Spring 27		MHCLG approve regeneration plans First substantive delivery funding payment to be made to local authorities, commencement of delivery phase

5 Communications Plan

- 5.1 Whilst the council wait for further guidance on the programme, an initial communications plan has been developed and is set out at appendix 1. The purpose of the engagement plan is to engage, inform and involve local residents, stakeholders, and partners in shaping and delivering the regeneration plan, ensuring transparency, trust, and long-term community ownership.
- 5.2 The communications plan will assist the council to ensure all messaging about the programme is clear and prevents any inaccurate information being published. There have already been a number of contacts made to the council from residents, stakeholders, and businesses since the announcement of funding, and a clear communications plan will ensure we maximise all engagement for the benefit of establishing a successful programme.
- 5.3 The early phase of engagement will include stakeholder mapping, development of key message, design of visual identity, creation of early web presence, plan for first wave of engagement activities and the inclusion of 'future thinking' as part of the Levelling Up end of programme survey.

6 Recommendations

- 1. That the committee notes the recent Pride in Place announcement, associated timescales and governance.
- 2. That the committee approves the initial communications plan (appendix 1) to support the development of the programme.

Full Forward Plan for All Committees (as at 10 November 2025)

Purpose:

This report provides a summary of all items due at upcoming meetings.

Recommendation:

1. That members note the contents of this report.

Date	Title	Lead Officer	Purpose of the report	Date First Published
CORPORATE	POLICY & RESOURCES			
13 NOVEMBE	R 2025			
13 Nov 2025 Page 4	Christmas and New Year Opening Hours Arrangements for 2025/6	Lyn Marlow, Customer Strategy and Services Manager	The report proposes the Council opening hours for the period between Christmas 2025 and New Year's Eve 2026 and includes options for early closing on New Years Eve and all day closure on Friday 2 January 2026.	
വ 13 Nov 2025	Mid Year Treasury Management Report 2025/26	Sue Leversedge, Business Support Team Leader	This report provides the Mid-Year update for Treasury Management Indicators in accordance with the Local Government Act 2003	06 October 2025
13 Nov 2025	Resourcing and Funding Culture	Cara Markham, Commercial, Cultural and Leisure Development Manager	Cultural programme delivery	06 October 2025
13 Nov 2025	Proposed Fees and Charges 26/27	Sue Leversedge, Business Support Team Leader	Proposed Fees and Charges to take effect from 1 April 2026.	18 July 202
13 Nov 2025	Implementation of a new Two Stage Complaints Process	Natalie Kostiuk, Customer Experience Officer	The Local Government and Social Care Ombudsman have issued a complaint handling code that recommends a two	08 August 2025

			stage complaints process. They will be assessing local authorities against this new code from April 2026.	
13 Nov 2025 Page	Trinity Arts Northern Boundary Wall - Update & Options	Luke Matthews, Building Maintenance Technician	Following the previous paper presented to committee on 11th March 2025 regarding options for Trinity Arts boundary wall following procurement where It was resolved to task officers to develop a compliant interim solution which manages the risk to the building and any visitors, whilst a review of the Capital Programme and reserves is completed, in light of the proposed Local Government Reorganisation. Since which, separate, independent legal advice has been obtained, which officers considered prudent to present to members for their consideration	
13 Nov 2025	Budget and Treasury Monitoring Qtr 2 25/26	Sue Leversedge, Business Support Team Leader	This report sets out the revenue, capital and treasury management activity from 1st April 2025 to 30th September 2025.	18 July 2025
13 Nov 2025	Surestaff/WLDC Staffing Services - Governance Changes	Comie Campbell, Interim Financial Services Manager (Deputy S151), Sue Leversedge, Business Support Team Leader	Change of Company Secretary	
13 Nov 2025	Market Street Renewal Ltd - Governance Changes	Comie Campbell, Interim Financial Services Manager (Deputy S151), Sue Leversedge, Business Support Team Leader	Change of Company Secretary	
11 DECEMBER	R 2025			

Change, Projects and Performance Officer, Darren Mellors, Performance & Programme Manager 11 Dec 2025 People Development: Managing Performance and Capability Procedure 12 Dec 2025 Council Debts for Write Off 2025/26 Alison McCulloch, Revenues Manager 13 Dec 2025 Council Debts for Write Off 2025/26 Alison McCulloch, Revenues Manager 14 Dec 2025 Community Grants Programme Grant White, Communities Manager 15 Dec 2025 Options Report: Review of Civic Transport Arrangements 16 Arrangements 17 Options Report: Review of Civic Transport Arrangements 18 July 19 Corporate Policy & Resources Committee in February 2025. 18 January 2026 19 Feb 2026 Budget and Treasury Monitoring Qtr. 3 2025/2026 This report sets out the revenue, capital and treasury management activity from 1st April 2025 to 31st December 2025.					
and Capability Procedure Services Manager Current process for annual appraisals Capability to replace the existing capability procedure Council Debts for Write Off 2025/26 Alison McCulloch, Revenues Manager Council Debts for Write Off 2025/26 Community Grants Programme Grant White, Communities Manager Grant White, Communities To update on the Community Grants Programme spend and approve allocation from earmarked reserve. Arrangements Katie Storr, Democratic Services & Elections Team Manager Fram Manager To present a detailed options appraisal for retention and use of the civic car, or alternative arrangements, following deferral of the paper presented to the Corporate Policy & Resources Committee in February 2025. To present a detailed options appraisal for retention and use of the civic car, or alternative arrangements, following deferral of the paper presented to the Corporate Policy & Resources Committee in February 2025. To present a detailed options appraisal for retention and use of the civic car, or alternative arrangements, following deferral of the paper presented to the Corporate Policy & Resources Committee in February 2025. This report sets out the revenue, capital and treasury management activity from 1st April 2025 to 31st December 2025. Claire Bailey, Senior Change, Projects and Performance Officer, Darren Mellors, Performance Officer, Darren Mellors, Performance &	11 Dec 2025	Progress and Delivery Quarter Two (2025/26)	Change, Projects and Performance Officer, Darren Mellors, Performance &	•	18 July 2025
Revenues Manager 11 Dec 2025	11 Dec 2025			current process for annual appraisals Capability- to replace the existing	
Manager Programme spend and approve allocation from earmarked reserve. Options Report: Review of Civic Transport Arrangements Katie Storr, Democratic Services & Elections Team Manager To present a detailed options appraisal for retention and use of the civic car, or alternative arrangements, following deferral of the paper presented to the Corporate Policy & Resources Committee in February 2025. 15 JANUARY 2026 12 Feb 2026 Budget and Treasury Monitoring Qtr. 3 Sue Leversedge, Business Support Team Leader 12 Feb 2026 2026/27 Progress & Delivery Measure Set Claire Bailey, Senior Change, Projects and Performance Officer, Darren Mellors, Performance & Progress and Delivery measure set, Performance & Progress and Delivery Measure Set	11 Dec 2025	Council Debts for Write Off 2025/26	•	Council Debts for Write Off 2025/26	18 July 2025
Arrangements Services & Elections Team Manager for retention and use of the civic car, or alternative arrangements, following deferral of the paper presented to the Corporate Policy & Resources Committee in February 2025. 15 JANUARY 2026 12 Feb 2026 Budget and Treasury Monitoring Qtr. 3 2025/2026 Business Support Team Leader Leader Claire Bailey, Senior Change, Projects and Performance Officer, Darren Mellors, Performance & For retention and use of the civic car, or alternative arrangements, following deferral of the paper presented to the Corporate Policy & Resources Committee in February 2025. This report sets out the revenue, capital and treasury management activity from 1st April 2025 to 31st December 2025. Recommendations for the 2025/26 Progress and Delivery measure set, Progress and Delivery measure set, Progress and Delivery measure set,		Community Grants Programme	•	Programme spend and approve	
12 Feb 2026 Budget and Treasury Monitoring Qtr. 3 Sue Leversedge, Business Support Team Leader Support Team Leader Support Team Support Team Leader Support Team		·	Services & Elections	for retention and use of the civic car, or alternative arrangements, following deferral of the paper presented to the Corporate Policy & Resources	18 July 2025
12 Feb 2026 Budget and Treasury Monitoring Qtr. 3 2025/2026 Sue Leversedge, Business Support Team Leader Support Team Leader Support Team Leader Support Team Sue Leversedge, Business Support Team Leader Support Team Sue Leversedge, Business Support Team Sue Leversedge, Business Support Team Sue Leversedge, Business Support Team	15 JANUARY	2026			
2025/2026 Business Support Team Leader 1st April 2025 to 31st December 2025. 12 Feb 2026 2026/27 Progress & Delivery Measure Set Claire Bailey, Senior Change, Projects and Performance Officer, Darren Mellors, Performance & Claire Bailey, Senior Change, Projects and Performance Officer, Darren Mellors, Performance &	12 FEBRUARY	Y 2026			
Change, Projects and Progress and Delivery measure set, 2025 Performance Officer, Darren Mellors, Performance &	12 Feb 2026		Business Support Team	and treasury management activity from	18 July 2025
	12 Feb 2026	2026/27 Progress & Delivery Measure Set	Change, Projects and Performance Officer, Darren Mellors, Performance &		06 October 2025

16 APRIL 2026	0			
16 Apr 2026	Review of Officer Code of Conduct	Lynne Thomsett, People Services Manager	To review the Officer Code of Conduct in light of associated updated policies.	06 October 2025
COUNCIL				
10 NOVEMBE	R 2025			
10 Nov 2025	Local Government Reorganisation	Rachael Hughes, Head of Policy and Strategy	This report presents an update on plans for Local Government Reorganisation in Greater Lincolnshire.	06 October 2025
10 Nov 2025	Corporate Peer Challenge Action Plan and Progress Update	Ellen King, Policy & Strategy Officer – Corporate Strategy & Business Planning	This report presents the Council's action plan in response to the Corporate Peer Challenge held in January 2025. The report also includes a progress update on preparations for a Progress Review in 2026.	06 October 2025
T ≩6 JANUARY 2	2026			
86 Jan 2026 A	Local Council Tax Support Scheme 2026/27	Angela Matthews, Benefits Manager, Alison McCulloch, Revenues Manager	Local Council Tax Support Scheme 2026/27	18 July 202
26 Jan 2026	Review of Licensing Act 2003 Policy	Andy Gray, Housing & Environmental Enforcement Manager	To seek approval for the statutory review of the Licensing Act 2003 policy	18 July 202
2 MARCH 202	6			
2 Mar 2026	WLDC Corporate Plan	Ellen King, Policy & Strategy Officer – Corporate Strategy & Business Planning	This report presents for approval the Council's proposed Corporate Plan covering the period 2026 - 2028	
13 APRIL 2026	6			
11 MAY 2026 -	- ANNUAL COUNCIL			
GOVERNANC				

25 NOVEMBE	R 2026			
25 Nov 2025	Quarter Two Strategic Risk Register	Katy Allen, Corporate Governance Officer	Quarter Two reporting of the Strategic Risk Register	18 July 2025
25 Nov 2025	Annual External Audit Report 2024/2025	Sue Leversedge, Business Support Team Leader	To present to Members the Annual External Audit report summarising all external work carried out pertaining to 2024/25 financial statements and other returns.	
25 Nov 2025	External Audit Completion Report - ISA260	Comie Campbell, Interim Financial Services Manager (Deputy S151), Sue Leversedge, Business Support Team Leader, Richard Staniforth, Closure of Accounts Lead	To present to those charged with governance, the External Audit report on the quality of the 2024/25 Statement of Accounts.	
25 Nov 2025	Internal Governance Arrangements	Darren Mellors, Performance & Programme Manager	To give oversight to members on the proposed internal governance arrangements to support Corporate Plan delivery.	
25 Nov 2025	Audit of the Statement of Accounts 2024/25 Sign Off	Comie Campbell, Interim Financial Services Manager (Deputy S151)	Statement of Accounts 2024/25 Sign off by External Audit	18 July 2025
25 Nov 2025	Procurement Exemptions	Peter Davy, Director of Finance and Assets (Section 151 Officer)	To present a list of procurement exceptions granted under delegation between 1st October 2024 and 30th September 2025 to Governance and Audit Committee	06 October 2025
25 Nov 2025	Annual Governance Statement and Code of Governance	Lisa Langdon, Assistant Director People and Democratic (Monitoring Officer)	To consider the Annual Governance Statement and Code of Governance	

25 Nov 2025	Internal Audit Progress Report	Katy Allen, Corporate Governance Officer	Internal Audit Progress Report for November 2025	
20 JANUARY	2026			
20 Jan 2026	Quarter three Strategic risks	Katy Allen, Corporate Governance Officer	Reporting of Strategic Risk Register for quarter three	18 July 2025
10 MARCH 20	26			
10 Mar 2026	Partnership Report	Katy Allen, Corporate Governance Officer	Report to outline WLDCs Partnership Register	
21 APRIL 2026	6			
21 Apr 2026	Strategic Risk Register	Katy Allen, Corporate Governance Officer	Year end review of the Strategic Risk Register	18 July 2025
JOINT STAFF	CONSULTATIVE COMMITTEE			
-27 NOVEMBE	R 2025			
യ്ക് 7 Nov 2025 ന ഗ	Staff Survey 2025	Lynne Thomsett, People Services Manager	The annual staff survey runs from 1-31 October each year. This is the report of the results of the 2025 survey.	
22 JANUARY	2026			
5 MARCH 202	6			
OVERVIEW &	SCRUTINY			
18 NOVEMBE	R 2025			
18 Nov 2025	Managing Battery Energy Storage Systems - Planning Matters	Russell Clarkson, Development Management Team Manager, Sally Grindrod- Smith, Director Planning, Regeneration & Communities	To provide an update on the management of Battery Energy Storage planning matters and suggested next steps	
18 Nov 2025	2026/27 Progress & Delivery Measure Setting Approach – Member Engagement	Darren Mellors, Performance &	Update on 2026/27 Progress & Delivery measure setting work and highlight	

13 JANUARY 2 13 Jan 2026	Progress and Delivery Quarter Two (2025/26)	Claire Bailey, Senior		
13 Jan 2026	Progress and Delivery Quarter Two (2025/26)	Claire Bailey, Senior		
		Change, Projects and Performance Officer, Darren Mellors, Performance & Programme Manager	Progress and Delivery Quarter Two (2025/26)	18 July 2025
24 FEBRUARY	⁷ 2026			
14 APRIL 2026	3			
PROSPEROUS	COMMUNITIES			
2 DECEMBER	2025			
Dec 2025 ס ס ס ס ס ס ס	Environment and Sustainability Action Plan Annual Progress Report	Rachael Hughes, Head of Policy and Strategy, Steve Leary, Policy and Strategy Officer - Climate and Sustainable Environment	An annual update of activity relating to the implementation of the Council's Environment & Sustainability Strategy.	08 August 2025
27 JANUARY 2	2026			
27 Jan 2026	Prosperous Communities Committee Draft Budget 2026/2027 and estimates to 2030/2031	Sue Leversedge, Business Support Team Leader	The report sets out details of the Committee's draft revenue budget for the period of 2026/2027 and estimates to 2030/2031	18 July 2025
27 Jan 2026	Voluntary & Community Sector Funding 2026/27	Grant White, Communities Manager	To present recommendations and approve future core funding awards.	
17 MARCH 202	26			
17 Mar 2026	Sport & Physical Activity Strategy	Grant White, Communities Manager	To present the draft Sport & Physical Activity Strategy for approval.	
28 APRIL 2026	3			
28 Apr 2026	Car Parking Strategy 2026-2031	Luke Matthews, Building Maintenance Technician	To present the draft Parking Strategy and Action Plan for approval.	

4 DECEMBER	2025			
4 Dec 2025	Contaminated Land Strategy - Review	Andy Gray, Housing & Environmental Enforcement Manager	To provide Members with an updated version of the contaminated land strategy.	18 July 2025
4 Dec 2025	Food, health and safety work plan - mid year update	Andy Gray, Housing & Environmental Enforcement Manager	To provide committee with a mid-year update in regards to the progress against the food, health and safety work plan	18 July 2025
12 MARCH 20	26			
12 Mar 2026 U	Review of Pavement Licensing Sub Delegation	Andy Gray, Housing & Environmental Enforcement Manager	To review the sub delegation of pavement licensing powers to Lincolnshire County Council.	18 July 2025

Agenda Item 6b

Overview and Scrutiny Work Plan

NB: Please note this is an indicative work plan, pending confirmation of attending presenters.

Dates of Meetings:

13 January 2026

Scrutiny of Progress and Delivery Quarter Two Report 2025/26

Closed Session: LRF Prep

24 February 2026

Presentation Item: Resilience & Emergency Planning (Lincolnshire Resilience Forum)

Closed Session: Everyone Active Prep

14 April 2026

Presentation Item: Everyone Active

Draft Annual Overview & Scrutiny Report and Review of Operating Methodology

Pending Items

- Markets Member Working Group twice yearly
- Information / Update re: Battery Storage
- Portfolio Overview per Director
- Corporate Plan